

Harter

from pg. 1

Harter said she has attended numerous student concerts and gone backstage to congratulate students and discuss their performances. She said twice last month she had dinner with residence hall students, and attending Career Day she met hundreds of students.

The president said she regularly meets with student leaders such as student ambassadors, student government officials and with a student leadership group she has put together.

When asked if those student leaders truly represent the student body at an apathetic commuter campus like UNLV, Harter responded that the students need to address this question, not the president.

"I am a visible person. I don't know with whom you expect me to be visible," Harter said. "It is in somebody's head that the only way you meet with students is to have an open forum. You can't meet with students in an open forum in the same way you can meet with faculty."



Carol Harter

Harter believes she can alleviate another major problem facing her administration — funding. She plans to do this by increasing outside contributions and reallocating present funds.

More than 80 percent of the university's budget is spent on personnel, Harter said. She said the best way to use that money is to change where the personnel are.

Harter said some of these changes will be in the realignment of departments while others will be in newly created departments and programs.

A dean of enrollment management will replace an already existing administrative position to assist the university not only in attracting a higher caliber of students, but also to increase the graduation rate and assist students to graduate in less time, Harter said.

The realignment of departments should reduce the number of administrators and create less red tape for students, Harter said. A recently released report listed three possible scenarios for reorganization, and will be further examined by groups on campus, Harter explained.

"We academics created academic departments, God did not invent academic departments," Harter said. "Knowledge tends not to be compartmentalized and God knows problems are not compartmentalized."

According to Harter, a more holistic approach should be taken toward problem solving. Harter believes training people across disciplinary lines can aid this change in philosophy of higher education.

"Academic planners tend not to cut things, they only want to add things," Harter said. "We've got to cut in order to add."

Resources will have to be shifted from programs which are no longer needed or suc-

cessful to programs in need of more resources.

It will be the provost's responsibility to decide which departments need more assistance and which ones have sufficient or excess resources allocated for their needs in accordance with the planning document. The planning document, which is the result of months of research by faculty and administration, is what Harter says will serve as a chief guide in UNLV's transition into a premiere urban university.

When asked if it is premature to create new graduate programs without first building the undergraduate programs Harter said, "We have over 28 (undergraduate) accredited programs, and for a school as young as UNLV that's quite remarkable."

Good public relations and sending out the message that a quality education can be attained at UNLV are essential to attracting a larger number of quality students, Harter said. She hopes to attain this goal by "becoming a more student-oriented place, not just talking about it," Harter said. "We've got to become something people want to come to, then we have to sell the success of what that is."

Harter feels growth in the athletic department can be a good source of national visi-

bility and public relations. Harter said she hopes to improve athletics, "but do it with the highest level of integrity. We have a great athletic director from Memphis that increased the graduation rate from about 22 percent to something like 90 percent."

Another source of good public relations Harter wants to work toward is to build internships and community service projects into the curriculum and into the academic experience. Work that deals directly with the community, whether it's business, charitable organizations, or service organizations will help create a better relationship between the university and the community of Las Vegas, Harter said. She added that the university should become a valuable resource which the community can come to rely upon for its needs.

Harter's vision for UNLV's future is to see it become "a better university. Higher quality in every way. With a sense of direction and people caring about that sense of direction and working together as a team to get us there. More of a true academic community for faculty, for students, for staff."

Board

from pg. 1

misconduct or professional competence as is required under NRS 241.033," read the complaint filed by the Attorney General's office.

Also at issue is whether or not advanced technology has made it possible for meetings to take place without the quorum actually being "near in time or place."

Donald Klasic, the universi-

ty's counsel, said the law's definition of meeting is narrow.

"Like it or not, the Nevada Supreme Court has interpreted this law to permit one-to-one communications among members of a public body amounting to less than a quorum," Klasic said in his motion.

"We need a court interpretation of this law because of technology that we could not have foreseen," Berkley said.

Regent Carolyn Sparks disagrees.

"I think if we're going to do that, we might as well let the courts conduct our meetings and stop wasting our time," Sparks said. "If they (the courts) think they can do a better job, let's see what they have to say about higher education."

Sparks added, "I absolutely do not feel we broke any open meeting laws."

Regent Dorothy Gallagher feels the court case is based on unsubstantiated claims.

"She's (Price) basing this on absolutely nothing," Gallagher said. "This is ridiculous. I personally don't think the open meeting law was violated."

When asked how she felt of Price's desire to see a court order issued against the board, Gallagher said, "I think that's sick."

Regent Mark Alden said he believes it was wrong to exclude Price from receiving a memo.

"My only problem is, I won-

dered why Nancy Price wasn't given a copy," Alden said.

He said he'd rather focus on issues of higher education than on the lawsuit.

"My sentiments are, let's get on with education," Alden said. "We should just settle it and go on. We've got more important things to be dealing with than wasting our time."

Chairman Madison Graves refused to comment, except to say, "It's an unfortunate incident and I wish it were behind us."

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