

**INSIDE**

More shifts in  
administration ..... pg. 3

Caliguire argues for Decem-  
ber grad ceremony .. pg. 4

Classifieds ..... pg. 11

# THE REBEL YELL

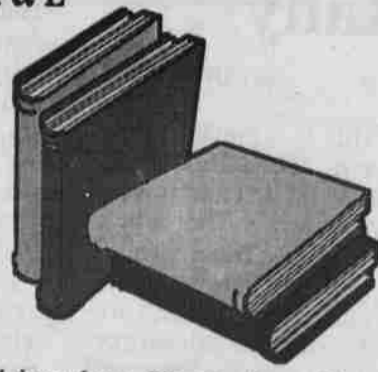
The Student Newspaper of the University of Nevada, Las Vegas

**SPORTS**



Read how two childhood friends finally  
came to play soccer together at UNLV.  
Please see "UNLV teammates playing  
together once again" in Sports, page 8.

**A & E**



Voices from Silence, Doug Unger's  
fourth book hits the stores this week.  
Please see "More than a pretty face"  
in A & E, page 7

September 14, 1995

Volume 19 No. 6

## Harter raises questions during first speech

**UNLV to develop  
mission statement  
within a year**

BY WILLIE PUCHERT  
NEWS EDITOR



Harter  
PHOTO BY HYUN-HO HAN

President Carol Harter asked Tuesday many identity questions of UNLV in her first State of the University speech.

Her speech to a standing room only audience in the Classroom Building Complex auditorium focused on questions developed during a two-day strategic planning retreat in August, which had initiated an institution-wide dialogue about the direction of UNLV.

Harter said the university was eager "to define its future and to move ahead," but had "succumbed to low-esteem" due to the belief that negative press coverage is inevitable.

She said the university had entered a new era which "demands different strategies and approaches" and "where funding will not be as generous as it was in the past."

"We are not, I am sorry to say, a particularly well-managed or coordinated enter-

prise, not because people of good will failed at something," Harter said, "but because in times of unprecedented growth, careful management is a secondary consideration."

She said the university's biennial budget didn't allow for additional faculty, but has resulted in an increase of 57 new graduate assistants. It also funds planning for a new library, the purchase of equipment, salary and merit increases, infrastructural sup-

port and increased financial aid.

"Now that growth has slowed, therefore, we must look at our own house and put it in order," Harter said.

Harter focused on five general themes that were developed from the planning retreat. The themes are student-centeredness; graduate and research focus; balancing professional and liberal education; access, diversity and quality and information technology.

On student-centeredness, Harter asked, "How can UNLV understand who its students are—both graduate and undergraduate—and serve them more effectively?"

On graduate and research focus, she asked, "Should UNLV focus more intensely on becoming a major graduate and research university?"

On balancing professional and liberal education, she asked, "Can we be both an urban and non-traditional university and concomitantly reinforce traditional academic values and programs?"

On access, diversity and quality, she asked, "Can the paradoxical demands for both access and quality be met by one institution...Are we serv-

ing non-traditional learners, including minority group members and women, as well as we might?"

On information technology, she asked "How do we best use technology to advance educational and research purposes and bring greater coherence and effectiveness to administrative service and functions?"

"Asking the questions is the easy part," Harter concluded. "Asserting and agreeing upon UNLV's future commitments is far harder and involves making tough choices."

She indicated that a Task Force on Planning, composed of 35 participants of the August retreat, will be formed "to hone and refine the themes described and to turn them into a manageable mission statement." The entire campus community would then be able to comment on position papers produced by the task force.

"If we haven't killed each other by then, a final draft should be ready for campus review by early spring and a completed document ready before the end of the academic year," she said. The Board of Regents would ultimately have to approve the mission statement.

Harter challenged the campus community to contribute to the university's collective future.

"Successful leaders put a name to what a community already believes is possible for itself and articulates that belief over and over until the mantra is shared, the culture celebrates that sharing and true community is created."

Audience members reacted positively to what they heard.

"I thought it was an excellent speech, considering the turmoil that the university has been through," said classified employee Ellen Fleck. "I'm looking forward to what transpires before the next speech."

"I was a bit overwhelmed by the large number of topics she covered," said anthropology professor Gary Palmer.

Robert Ackerman, vice president for student services, said that the speech validated the reason why he and other members of the presidential search committee chose Harter to lead the university.

"Now the rest of the university knows what we saw in her," Ackerman said. "Dr. Harter is the right person at the right time for UNLV."

## Rally draws minimal attention

BY ERIN NIEMEYER  
STAFF WRITER

A rally to oppose the Congressional proposals to enact budget cuts to student financial aid was held Monday in the Alumni Amphitheater.

Despite efforts to inform students of the rally preceding the event, participation was minimal: Only 25 out of more than 20,000 UNLV students attended. The gathering also drew members of the local media.

An assembly of student representatives from various groups on campus, including the Collegiate Young Democrats, UNLV's National Organization of Women and Rebel Green Vote, spoke of the proposed budget cuts and of the affect they would have on students receiving financial aid, if passed.

Students at the rally held posterboard signs reading: "Save Student Aid!", "Knowledge Is Power!" and "A Mind Is A Terrible Thing To Waste!" A variety of literature was available at the

rally from the Financial Aid Office to help students gain a better understanding of the proposal.

The rally was organized by a coalition of UNLV student organizations and Nevada Student Affairs Director David Turner, who led a delegation of UNLV students to Washington, D.C. to confront legislators on this issue.

Regent Shelley Berkley spoke in opposition to the proposal to cut funding from student financial aid to benefit the payment of the national debt.

"This is not the place to cut," said Berkley.

State Sen. Dina Titus, a UNLV political science professor, also spoke on behalf of the need for student aid.

"Seventy-five percent of aid comes from the federal government," Titus said. "If we cut the deficit by making cuts here, what we're going to do is cost ourselves more in the long run."

Janette Delacruz, NOW spokesperson, emphasized the importance of student involve-

ment and awareness of issues such as the one at hand: "The cutbacks affect all of us, directly and indirectly. We need to know what's going on."

Telu Silver-Shields, a 25-year-old junior, spoke about her inability to attend a university without the assistance of financial aid:

"I couldn't go to school if I didn't have financial aid. I'm 25 years old. I don't have the option of depending on mom and dad. I work as a waitress and am raising my son."

Reyna Gobel, representative of the Collegiate Young Democrats, expressed her discontent towards the proposal with, "corporate welfare should be cut instead."

Rebel Green Vote spokesperson Jill Hammond, said, "This is a non-partisan issue. This is a student issue. It will affect half of the student population in this country."

UNLV College Republican Chairman Jason Williams was present at the rally with members of his organization. He expressed a different view of this issue:



Regent Shelley Berkley speaks at student rally.

PHOTO BY HYUN-HO HAN

Please see Rally-2